

Lawrence Township Emergency Services Budget

Presented by: J. Oakley, Jr. Chief/EMC





Fire Division

Six (6) Career Fire Staff- 2023:

- On duty from 8 a.m. to 4 p.m. Monday through Friday.
- Deployed as two (2) three-person crews
 - one operates Ladder Tower 201 from the Slackwood firehouse in the southern part of town
 - One operates Rescue 20 from the Lawrenceville firehouse on the north side.
- As of Dec. 11, three (3) additional career firefighters were hired and have begun their orientation/probationary period.
- These firefighters will allow the township to significantly expand weekday coverage by career personnel during the coming year.
- In addition to responding to all emergencies in the township requiring a fire department response, firefighters' duties include
 - regular running and inspecting of fire apparatus
 - exercising pumps and aerial ladders
 - exercising and refueling powered equipment such as saws, fans, and rescue tools
 - maintaining breathing apparatus components and air cylinders
 - mounting equipment and hose on apparatus
 - making minor repairs to apparatus and equipment.
- As part of their role in responding to medical emergencies, the career firefighters are individually trained and certified as either emergency medical technicians (EMTs) or emergency medical "first responders."





Fire Division

- In addition to responding to all emergencies in the township requiring a fire department response, duties also include
 - regular operating and inspecting of fire apparatus
 - exercising pumps and aerial ladder
 - exercising and refueling powered equipment such as saws, fans, and rescue tools
 - maintaining breathing apparatus components and air cylinders
 - mounting equipment and hose on apparatus
 - performing minor repairs to apparatus and equipment.
- In addition to their role in responding to medical emergencies, the career firefighters are individually trained and certified as either Emergency Medical Technicians (EMTs) or Emergency Medical Responders (EMRs).



Fire Division

- Career firefighters lead facilitating fire safety and fire prevention skills to pre-K and elementary school students.
 - During 2023, the career staff conducted fire safety presentations to nearly 600 students from Eldridge Park, Slackwood Elementary schools, Chapin School and numerous daycare facilities throughout the township.
 - Many during Fire Prevention Week
- During two days in July, the career staff conducted firehouse tours, equipment demonstrations and fire safety instruction to incoming kindergartners attending the Township's Safety Town camp.
- Three career firefighters and three EMS staff are certified as Child Passenger Safety (CPS) technicians.
 - Requests for car seat inspections have not yet returned to pre-COVID 19 levels, our CPS technicians (as of Nov. 30) have completed 15 car seat installations/inspections this year.

FIRE DIVISION



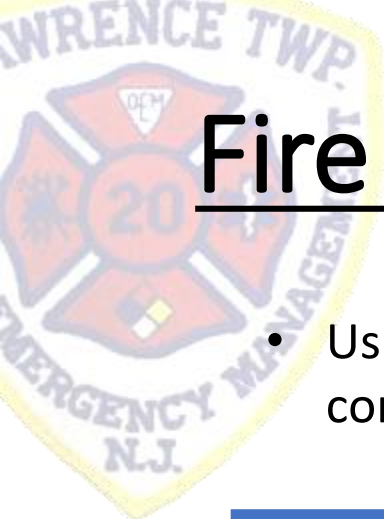
Oct. 25, 2023 - Station 21
Fire Prevention, Slackwood School Kindergarten Class, TW20



Fire Division

- Call for service volume handled by fire department personnel (both career and volunteer) is still below pre-COVID 19 levels.
- The total calls during 2022 were 1,262.
- The total calls during 2021 were 1,265
- The total calls during 2020 were 1,260 calls
 - Compared to 1,435 total calls in in 2019 and 1,533 total calls in 2018.
 - 2024 appears to be on pace for a similar call volume total as the past few years.
 - During 2023, (as of 11/30) 1,120 calls for service were answered by LTFD





Fire Division

- Using data obtained from the 1,120 incident reports completed as of Nov. 30, below is a comparison of the career staff's responses with that of the volunteer companies:

2023 data from 1,120 incident reports completed as of Nov. 30	Sta. 20	Sta. 201	Sta. 202	Sta. 203
	Career Staff	Slackwood	Lawrence Road	Lawrenceville
TOTAL DISPATCHES	542	542	618	643
Physically Responded	542	113	408	174
Recalled/Held in Quarters	n/a	125	117	148
Scratched Assignment	n/a	304	93	321

Career staff responses in previous years:

- 2022: Total 550 emergency assignments
- 2021: Total 455 emergency assignments
- 2020: Total 490 emergency assignments
- 2019: Total 571 emergency assignments
- 2018: Total 621 emergency assignments
- 2017: Total 556 emergency assignments
- 2016: Total 535 emergency assignments
- 2015: Total 474 emergency assignments
- 2014: Total 343 emergency assignments





Fire Division- 2023 Significant Incidents

- February 17:
- Engine 20 and Tower 20 crews, aided by Lawrence EMS 129 and Hamilton Rescue 1
 - extricated driver of a vehicle that went off Interstate 295 into the woods and came to rest on its side in a water-filled ditch.



Fire Division- 2023 Significant Incidents

- February 21:

- Engine 20 and Tower 20 crews responded to the Lawrence Square Village development in the immediate aftermath of an EF-2 tornado passing through and causing widespread damage.
- Numerous buildings sustained structural damage and countless trees and light poles were toppled.
- Career staff were part of the initial effort to check for injuries, evacuate hazard areas, assess damage, investigate reported gas leaks, and cordon off downed power lines, among other actions.
- Career staff returned the following day to assist township construction officials with more detailed assessments of the damage and to assist displaced residents with retrieval of clothes, medicine and other items from those buildings that were declared temporarily unsafe.



Fire Division- 2023 Significant Incidents

- March 22: Engine 20 and Tower 20 crews responded to Interstate 295 after two dump trucks collided, with both overturning and spilling their loads of gravel across the highway. Career staff, assisted by the Hazardous Materials team from Trenton Fire Department, contained spilled fluids from the trucks. The crash resulted in the closure of southbound I-295 for several hours.



Fire Division- 2023 Significant Incidents

- May 15:
- Tower 20 crew and our volunteers responded mutual aid to Trenton to help battle a five-alarm fire that destroyed the abandoned MLK Junior High School #1.
- Tower 20's aerial was raised to flow water on the fire for over four (4) hours.



Fire Division- 2023 Significant Incidents

- May 18
- Units from throughout Mercer County, including Lawrence Township's volunteer companies, were committed to fighting a massive multi-alarm fire at the old Goodall Rubber factory on Whitehead Road in Hamilton Township.



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Fire Division- 2023 Significant Incidents

- June 1
- Engine 20 and Tower 20 responded to a horrific collision involving a car and a dump truck where both vehicles subsequently crashed into a gas pump at the Shell service station at Brunswick Pike and Franklin Corner Road.
 - Unfortunately, the driver of the car did not survive.
 - Members quickly cut away parts of the wreckage to confirm that a child seat in the rear of the car was unoccupied.
- Oct. 13:
- Rescue 20 and Tower 20 crews responded mutual aid to Ewing Township to help fight a working fire in a large duplex.
- Career staff manned hoselines and used hand tools to pull ceilings and open knee walls to check for fire extension.
 - Other mutual aid at the scene included firefighters from Hamilton, Hopewell and Pennington.



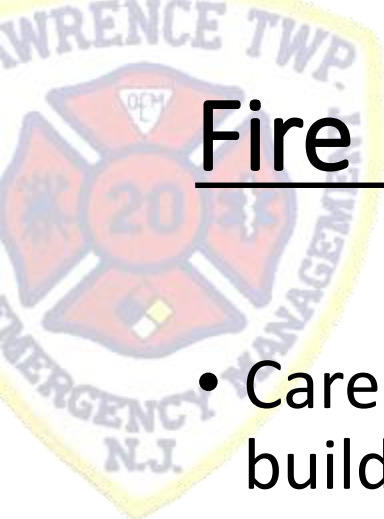
Fire Division- 2023 Significant Incidents

- November 3
- Rescue 20, Tower 20 and the volunteer staff responded to a fire involving a fully-engulfed asphalt truck on Birdie Way in Cobblestone Creek.
- Radiant heat from the fire was so intense, six adjacent homes sustained damage to siding and windows.
- Rescue 20 was on scene within four (4) minutes of dispatch and quickly had water flowing on the fire to prevent worse damage from occurring to the exposed dwellings.



RESCUE

FIRE
DEPARTMENT



Fire Division- 2023 Training

- Career and volunteer staff took part in live fire training in the burn building at the Mercer County Fire Academy
 - multiple evolutions over the course of three (3) separate days in April and May.
- Over the course of four (4) days in May, FFs. Justice Colucci, Wayne Hannon Jr. and Todd Lenarski completed the 40-hour course “At The Point of The Spear: Fire Service Leadership” hosted by the Trenton Fire Department.



Fire Division- 2023 Notable Events

- In June, Ff. Drazen Medich and EMT Jesse Weinberg completed a four-day, 32-hour course presented by Safe Kids Worldwide to become certified as Child Passenger Safety car seat technicians
- Also in June, Lt. Michael Ratcliffe and Ff. Wayne Hannon Jr., EMS Chief Chrissie Vincent, and EMT James Lopez attended an 8-hour continuing education class to maintain their Child Passenger Safety Car Seat Technician certifications.
- On Nov. 18, career staff and members of the volunteer fire companies took part in an 8-hour training course "Advanced Vehicle Extrication" during which various extrication skills and techniques were practiced on a variety of vehicles and scenarios (vehicle on its side, vehicle fully overturned, etc.)





Fire Division



Search



NIST Video illustrating Fire Progression To Flash Over





Fire Division





Fire Division





Fire Division

Volunteer Fire Staff:

- The volunteer stations of Slackwood, Lawrence Road and Lawrenceville have continued to sustain a positive influence on the fire service in the Township.
- Though it becomes difficult to retain volunteers, the companies have continued efforts in recruiting potential members in each of their organizations.
- Five (5) background investigations on potential applicants in 2023.
- The small corps of dedicated individuals that comprise the volunteer staff have certainly borne the brunt of emergency incident responses.
 - They should be commended for their efforts.
- Notable volunteer staff responses during 2023 included a chimney fire on Shirley Lane on April 8 and a late-night trash can fire that spread and damaged the front of a day care center on Lawrence Square Boulevard North on Nov. 16.
- Volunteers also assisted at several mutual aid building fires in neighboring towns, including the massive Goodall Rubber factory blaze in Hamilton Township on May 18.



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Fire Division

- 2023 Data (as of 11/30/2023) compiled from 1,120 completed incident reports.

Detailed Breakdown by Incident Type		
INCIDENT TYPE	# INCIDENTS	% of TOTAL
100 - Fire, other	4	0.36%
111 - Building fire	15	1.34%
112 - Fires in structure other than in a building	1	0.09%
113 - Cooking fire, confined to container	3	0.27%
114 - Chimney or flue fire, confined to chimney or flue	1	0.09%
118 - Trash or rubbish fire, contained	1	0.09%
130 - Mobile property (vehicle) fire, other	1	0.09%
131 - Passenger vehicle fire	10	0.89%
132 - Road freight or transport vehicle fire	1	0.09%
141 - Forest, woods or wildland fire	2	0.18%
142 - Brush or brush-and-grass mixture fire	5	0.45%
142M - Mulch fire	20	1.79%
151 - Outside rubbish, trash or waste fire	2	0.18%
210 - Overpressure rupture from steam, other	1	0.09%
251 - Excessive heat, scorch burns with no ignition	74	6.61%
300 - Rescue, EMS incident, other	1	0.09%
311 - Medical assist, assist EMS crew	168	15%
321 - EMS call, excluding vehicle accident with injury	20	1.79%
322 - Motor vehicle accident with injuries	43	3.84%
323 - Motor vehicle/pedestrian accident (MV Ped)	1	0.09%
324 - Motor vehicle accident with no injuries.	10	0.89%
341 - Search for person on land	1	0.09%
350 - Extrication, rescue, other	2	0.18%
352 - Extrication of victim(s) from vehicle	5	0.45%
353 - Removal of victim(s) from stalled elevator	4	0.36%
357 - Extrication of victim(s) from machinery	2	0.18%
363 - Swift water rescue	1	0.09%
400 - Hazardous condition, other	11	0.98%
411 - Gasoline or other flammable liquid spill	6	0.54%
412 - Gas leak (natural gas or LPG)	51	4.55%
413 - Oil or other combustible liquid spill	1	0.09%
422 - Chemical spill or leak	2	0.18%
424 - Carbon monoxide incident	28	2.5%
440 - Electrical wiring/equipment problem, other	5	0.45%
442 - Overheated motor	11	0.98%
443 - Breakdown of light ballast	1	0.09%
444 - Power line down	10	0.89%
445 - Arcing, shorted electrical equipment	14	1.25%
461 - Building or structure weakened or collapsed	1	0.09%
463 - Vehicle accident, general cleanup	9	0.8%
500 - Service Call, other	1	0.09%
510 - Person in distress, other	1	0.09%
511 - Lock-out	4	0.36%
512 - Ring or jewelry removal	1	0.09%
520 - Water problem, other	3	0.27%
521 - Water evacuation	3	0.27%
522 - Water or steam leak	17	1.52%
531 - Smoke or odor removal	3	0.27%
541 - Animal problem	1	0.09%
542 - Animal rescue	4	0.36%
550 - Public service assistance, other	3	0.27%
551 - Assist police or other governmental agency	11	0.98%
552 - Police matter	1	0.09%
553 - Public service	2	0.18%
561 - Unauthorized burning	5	0.45%





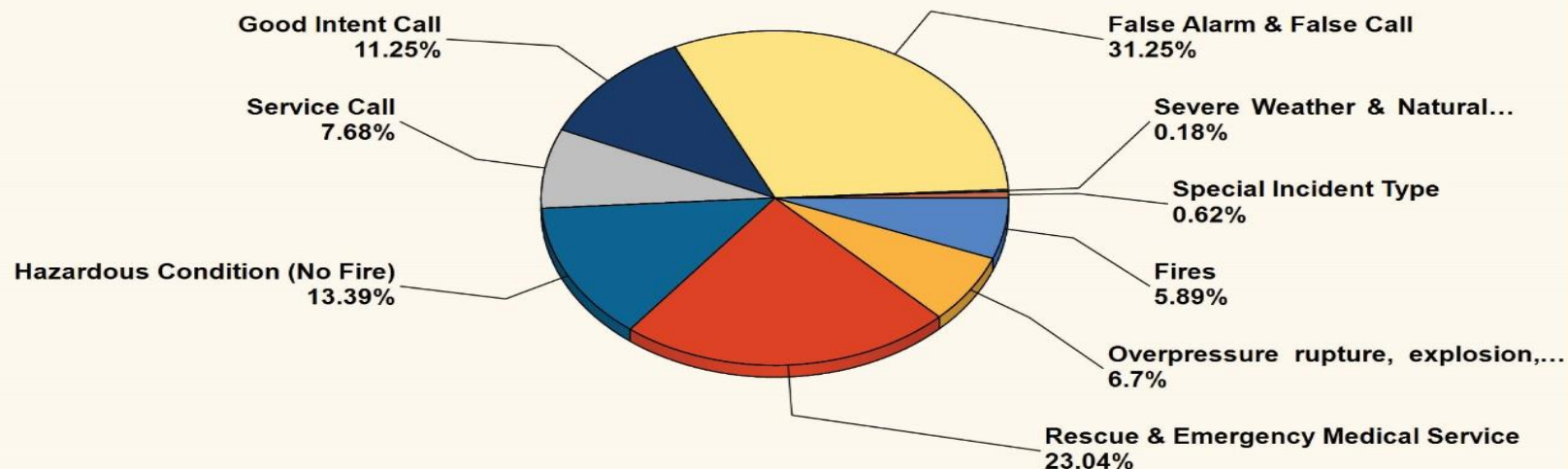
Fire Division

Detailed Breakdown by Incident Type		
INCIDENT TYPE	# INCIDENTS	% of TOTAL
571 - Cover assignment, standby, moveup	26	2.32%
600 - Good intent call, other	20	1.79%
611 - Dispatched & cancelled en route	44	3.93%
621 - Wrong location	5	0.45%
622 - No incident found on arrival at dispatch address	26	2.32%
631 - Authorized controlled burning	4	0.36%
651 - Smoke scare, odor of smoke	21	1.88%
652 - Steam, vapor, fog or dust thought to be smoke	3	0.27%
671 - HazMat release investigation w/no HazMat	3	0.27%
700 - False alarm or false call, other	3	0.27%
710 - Malicious, mischievous false call, other	11	0.98%
714 - Central station, malicious false alarm	1	0.09%
721 - Bomb scare - no bomb	1	0.09%
730 - System malfunction, other	1	0.09%
731 - Sprinkler activation due to malfunction	4	0.36%
732 - Extinguishing system activation due to malfunction	1	0.09%
733 - Smoke detector activation due to malfunction	22	1.96%
735 - Alarm system sounded due to malfunction	114	10.18%
736 - CO detector activation due to malfunction	23	2.05%
740 - Unintentional transmission of alarm, other	35	3.12%
741 - Sprinkler activation, no fire - unintentional	2	0.18%
743 - Smoke detector activation, no fire - unintentional	69	6.16%
744 - Detector activation, no fire - unintentional	5	0.45%
745 - Alarm system activation, no fire - unintentional	54	4.82%
746 - Carbon monoxide detector activation, no CO	4	0.36%
813 - Wind storm, tornado/hurricane assessment	2	0.18%
900 - Special type of incident, other	7	0.62%
TOTAL INCIDENTS:	1120	100%





Fire Division



MAJOR INCIDENT TYPE	# INCIDENTS	% of TOTAL
Fires	66	5.89%
Overpressure rupture, explosion, overheating - no fire	75	6.7%
Rescue & Emergency Medical Service	258	23.04%
Hazardous Condition (No Fire)	150	13.39%
Service Call	86	7.68%
Good Intent Call	126	11.25%
False Alarm & False Call	350	31.25%
Severe Weather & Natural Disaster	2	0.18%
Special Incident Type	7	0.62%
TOTAL	1120	100%





Emergency Medical Division

Career Emergency Medical Staff:

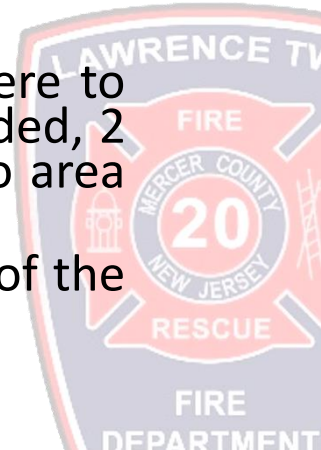
- Lawrence Township operates an Emergency Medical Service response system for basic life support with career EMS crews responding 24 hours a day, 365 days a year.
- The medical division has a fleet of three basic life support ambulances, a first response vehicle, and one specialty response Kubota unit.
- Comprised of one supervising Chief, 10 full-time staff members, and 18 per-diem personnel to fill vacancies due to time off.
 - Each ambulance is staffed with a two-person crew that each holds a minimum certification level of EMT.

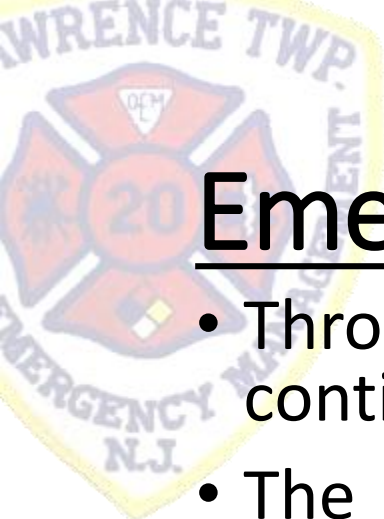




Emergency Medical Division

- Citizens and visitors of Lawrence Township depend on our Emergency Medical Services to reduce the number of disabilities and deaths that occur from serious injury or illness.
- As of December 12, 2023, Lawrence Township EMS has responded to over 3,647 emergency dispatches.
- Of these calls, 2,289 resulted in patients being transported to medical facilities for additional care and treatment.
- On June 28, 2023, a second daytime ambulance was put into service on a rotating 12-hour Pittman shift.
 - During this time, this second ambulance was able to answer 300 calls for service.
 - 5 were special events or stand-by assignments, 56 were assist to the fire department and 239 were EMS assignments that otherwise would have gone to a mutual aid ambulance and caused a delay in patient care.
 - Of the 239 EMS assignments our second truck handled, 13 were patient assists, 3 were to assist the primary crew, 24 were refusal of transport after assessment, 2 were unfounded, 2 were in-field pronouncements, 29 were canceled en route and 166 were transports to area emergency rooms.
 - This will result in an average of approximately \$83,000 in revenue for the 5 ½ months of the second-duty daytime ambulance being in service.

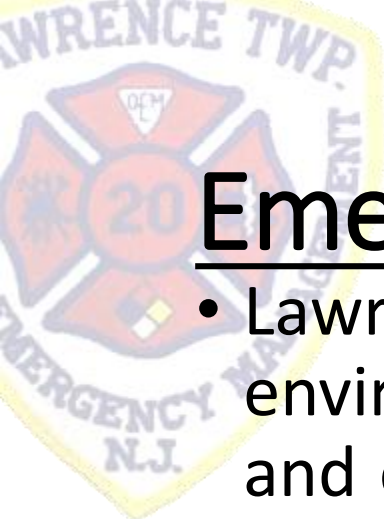




Emergency Medical Division

- Throughout 2023, COVID-19 as well as an upswing in RSV cases continued to affect our daily operations.
- The ongoing clinical and operational challenges continue to tax our employees and resources.
- A sharp decline of available certified EMTs state and nationwide has added to the challenges. The safety of our crews and the patients we care for remains our #1 priority.
- The continued support from our Council members, Township Manager Kevin Nerwinski and his staff, Health Officer Keith Levine, as well as the entire Emergency Service staff, have made it possible to meet these challenges to provide the most professional and safest pre-hospital, emergency care.





Emergency Medical Division

- Lawrence Township EMS staff strives daily to create the safest environment for our ambulances, equipment, as well as our station and offices with thorough, continuous cleaning and decontamination procedures.
- Training for proper use of personal protective equipment, continuous changes in treatment algorithms, and recognition of symptoms under state guidelines recommended by the CDC are constantly reviewed by all staff members.
- The members of this medical division have risen to the challenges and continue to provide the most professional pre-hospital care in the safest environment possible.

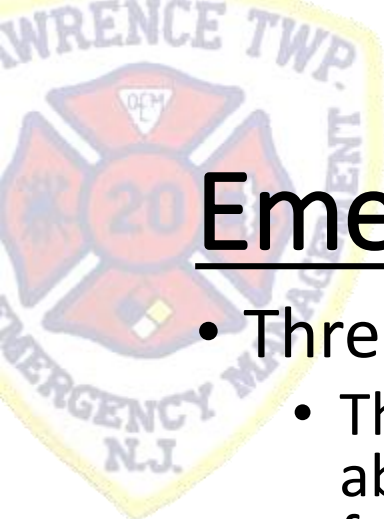




Emergency Medical Division

- Our full-time staff has at least ten (10) years of emergency service experience.
- These individuals are highly skilled in pre-hospital emergency patient care for medical and traumatic incidents.
- Some also have experience and certifications in various other disciplines such as emergency management, advanced para-medicine, firefighting, rescue and disaster management, tactical EMS, hazmat operations, and trench/high-angle rescue.
- We now have three (3) staff members who are certified CPS technicians which enables our division to be available to citizens in need of proper child seat installation instruction which increases the safety of the children from our area.
- One of our staff members is a licensed drone operator enabling our emergency service to perform search and rescue via drone as well as photo documentation and aerial views during disasters and state of emergency.
- Two (2) of our full-time staff members have over 28 years of experience in advanced pre-hospital care para-medicine totaling over 35 years in emergency services.
- Two (2) staff members have been assigned to continuing education enabling some in-house re-certifications of required classes.

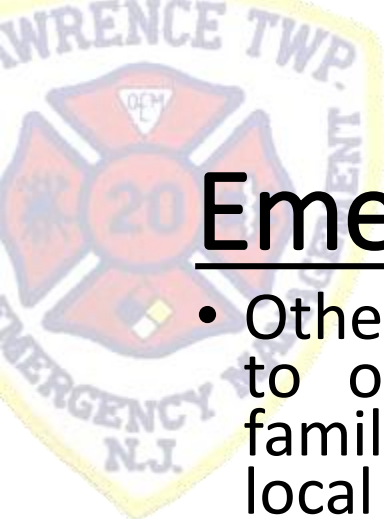




Emergency Medical Division

- Three (3) of our members are swiftwater rescue trained.
 - This has enabled Lawrence Township EMS to not only continue to provide above standard pre-hospital emergency medical care but also advanced functions and care when presented with such situations as multiple casualties or sickness incidents as well as search and rescue if the need arises.
- While the main duty of this division is to deliver pre-hospital medical care and transportation, the expertise and experience of our staff contribute to a deeper comprehension of the requirements and reasons for collaborations with other responders.
- This is beneficial in all incidents ranging from routine responses to large-scale disasters.
- Through their combined contributions, the accumulated knowledge and years of experience that this staff assembles as a team represent a significant asset, highly esteemed and immeasurable in value.



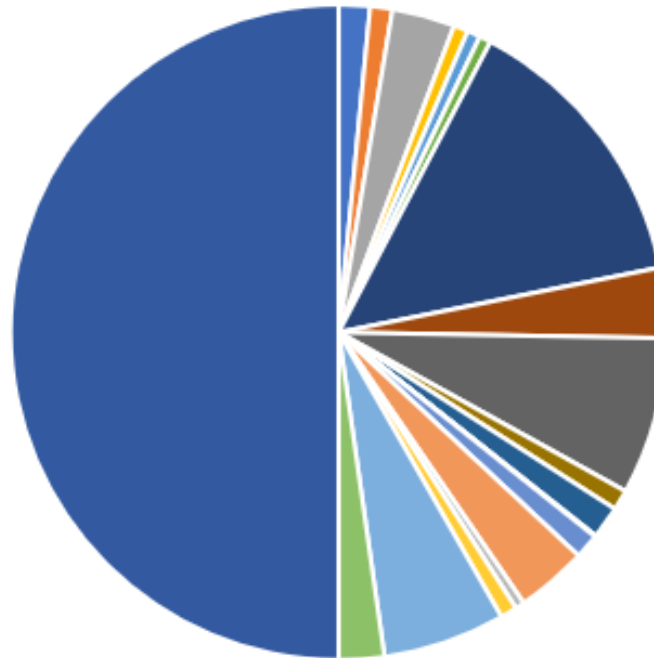


Emergency Medical Division

- Other activities our EMS division has been involved in have been outreach to our seniors with blood pressure screenings, basic CPR and AED familiarization, safety town for incoming kindergarteners, standbys for our local football games, instruction for basic first aid for our local Girl and Boy Scout clubs to enable them to earn new badges, trunk or treat, and most importantly assisting Santa Claus in collecting letters from children for him.
- The medical division of Lawrence Township Emergency Services strives to provide unparalleled service to our residents, visitors, and surrounding communities.
- Looking forward, our goals are to continue to expand the knowledge and experience we provide to the Township of Lawrence, surrounding areas, and those we serve.
- Lawrence Township Emergency Medical Service is committed to working collaboratively with other divisions, departments, and administration to deliver the highest quality emergency services.



Emergency Medical Division



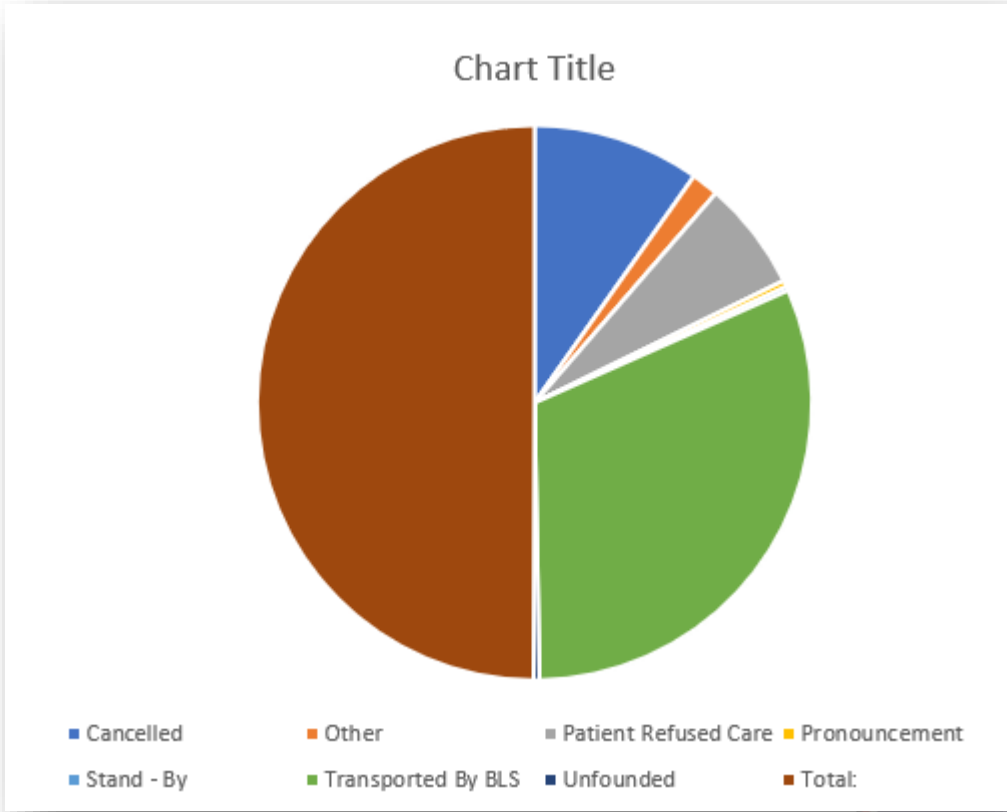
- Abdominal Pain
- Bleeding
- Cardiac
- Cardiac Arrest
- Fire Incident
- Medical Alarm
- Medical Emergency
- Motor Vehicle Accident
- Other
- Overdose
- Patient Assist
- Pregnancy / Childbirth
- Psychiatric Problems
- Respiratory Emergency
- Stand By
- Stroke/CVA
- Trauma
- Unconscious / Fainting
- Total:

<u>Abdominal Pain</u>	112	<u>Motor Vehicle Accident</u>	252	<u>Stand By</u>	33
<u>Bleeding</u>	80	<u>Other</u>	567	<u>Stroke/CVA</u>	60
<u>Cardiac</u>	226	<u>Overdose</u>	73	<u>Trauma</u>	440
<u>Cardiac Arrest</u>	52	<u>Patient Assist</u>	117	<u>Unconscious/</u>	
<u>Fire Incident</u>	47	<u>Pregnancy/Childbirth</u>	4	<u>Fainting</u>	163
<u>Medical Alarm</u>	42	<u>Psychiatric Problems</u>	89		
<u>Medical Emergency</u>	1033	<u>Respiratory Emergency</u>	257	Total	3647




Emergency Medical Division

<u>Cancelled</u>	713
<u>Other</u>	116
<u>Patient Refused Care</u>	467
<u>Pronouncement</u>	27
<u>Stand - By</u>	18
<u>Transported By BLS</u>	2289
<u>Unfounded</u>	25
Total:	3647






Fire Study Initiative

- We continue the process of implementing the recommendations set forth in the Fire Study conducted in 2020. Of the 38 recommendations, we have instituted 27 of those recommendations. The remaining 11 are being evaluated to see if they are appropriate for the stage we are at in our reorganization. The revision of the Emergency Services Department and consolidation of the three fire companies has been accomplished by ordinance. In addition, the reorganization of the supervisory staff of the fire service and the transfer of the Fire Marshal's Office and Emergency Medical Service under the Emergency Services Department has been seamless. This will establish a clear and concise mission for the services that will make it more efficient and manageable.
 - I would like to personally thank members of the Council, Manager Nerwinski and CFO Kiriakatis for their support and guidance through this extremely important reorganization. Lawrence Township is recognized as a template for other municipalities to emulate when attempting to reorganize their emergency services divisions.
- 



Fire Study Initiative- Update

As of 11/1/2023

- Recommendation 1: The Agency should appoint a quality assurance officer- Low Priority
 - Recommendation 2: The Agency should develop a database on response time performance- Low Priority
 - Recommendation 3: The Township should review protocol of Township dispatch to County dispatch to ensure time performance standards are met- Low Priority, being handled by IXP.
 - Recommendation 4: The Agency should conduct an analysis on turnout/response times- Software utilized by fire department requires manual examination – Statistical information extracted from the program manually and document prepared.
 - Recommendation 5: The Township should undertake an in-depth study of current fire stations, their locations and response times. A new fire station should be designated to accommodate the Fire Department, EMS and Emergency Management-Grant obtained and development of station location and design processing.
 - Recommendation 6: Review of box alarms- Completed and submitted for implementation to County Dispatch Center.
 - Recommendation 7: Revision of training programs. Addition of training online has been implemented.
- 



Fire Study Initiative- Update

- Recommendation 8: The Agency should develop a pre-fire planning inspection program for commercial/industrial buildings- Being handled by Fire Marshall Ed Tencza.
- Recommendation 9: The Agency should evaluate and consider expanding the Volunteer Incentive Program (VIP)- Stipend Increases with resolution revisions completed.
- Recommendation 10: The Agency should expand automatic aid agreements: Completed
- Recommendation 11: The Agency should review their agreement with utility companies that provide hydrant services- Fire Marshal's Office is in contact with TWW and the Fire Career Staff is conducting periodic Township wide flow/operational testing.
- Recommendations 12, 13 and 14: Develop a single set of Standard Operating Guidelines (SOGs) for the Fire Division- Completed November 2023.
- Recommendation 15: The Agency should review a consolidation of the EMS/Career Firefighters- Under review for feasibility.

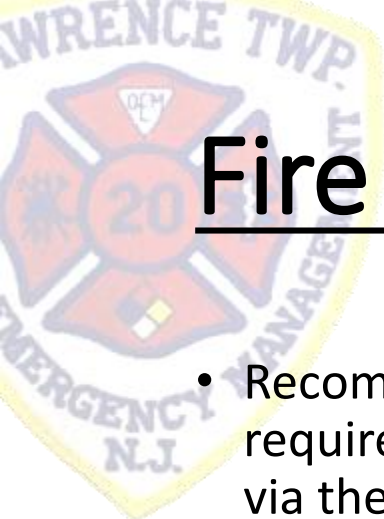




Fire Study Initiative- Update

- Recommendation 16: The Agency should require all career firefighters obtain and maintain an EMT Certification- Two Career Staff already trained, three trained to the 1st Responder level.
- Recommendation 17: The Agency should explore adding additional career firefighters- 3 firefighters added November 2023.
- Recommendation 18: The Agency should include EMS-First Responders as part of the VIP to enhance delivery of EMS- Reviewing for feasibility.
- Recommendation 19: Revise the municipal ordinance to create a single, combination volunteer and career fire division under the authority of a full-time, career fire chief- Completed January 2022.
- Recommendation 20: The Agency should develop department-wide training programs- Completed.
- Recommendation 21: The Agency should consider using NJDFS-Trained Level One or Two Fire Instructors- Completed.






Fire Study Initiative- Update

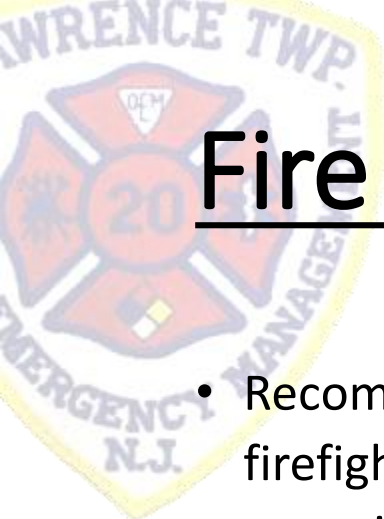
- Recommendation 22: The Agency should include leadership and supervisory training as a requirement for all company and chief officers- Training opportunities have been made available via the online training platform.
- Recommendation 23: A formalized mentoring program should be developed to support and guide new members of the fire department- Low Priority.
- Recommendation 24: Develop a formalized exit interview program to provide insights into improving the department's retention program- Being immediately addressed.
- Recommendation 25: Consider establishing a one-week youth fire academy program- Targeted to be available in the Summer of 2022.
- Recommendation 26: Update the Slackwood Fire Company website- Currently being addressed and is a work in progress.
- Recommendation 27: Update the Lawrenceville Fire Company website- Currently being addressed and is a work in progress.





Fire Study Initiative- Update

- Recommendation 28: Reactivate and update Lawrence Road Fire Company website- Currently being addressed and is a work in progress.
 - Recommendation 29: Include firefighter recruitment information on the municipal website- Recruitment info is found on station web pages and soon to be added to Municipal web page.
 - Recommendation 30: Enhance Lawrence Fire Division social media and adopt a social media policy to assure appropriate usage by all members- Social Media Policy embedded in SOP's.
 - Recommendation 31: The Agency should take steps to ensure that active firefighting members are nominated for annual recognition and governing body should recognize the award recipients at a Municipal Council meeting- Annual Awards Banquet planned.
 - Recommendation 32: Create a single department-wide application process- Completed and being utilized.
 - Recommendation 33: The Fire Department should apply for a SAFER grant to fund various initiatives and programs- Under review for feasibility.
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Fire Study Initiative- Update

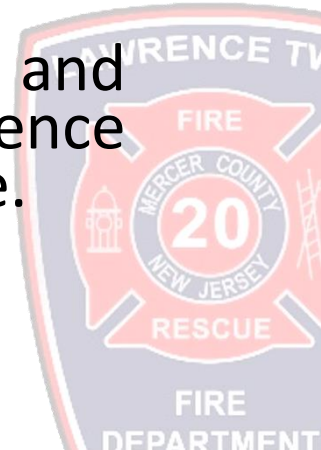
- Recommendation 34: The Fire Department should engage a recruiter to assist in the volunteer firefighter recruitment program- Will check with adjoining municipalities about effectiveness of engaging a recruiter.
- Recommendation 35: Lawrence Township should evaluate the effectiveness of the LOSAP and the Volunteer Incentive Programs to determine which program best meets the recruitment and retention needs of the Fire Department- Under review.
- Recommendation 36: Duty crew should be expanded to cover the periods when career staff is not available-Processing feasibility.
- Recommendation 37: Explore the creation of a student live-in program that will work in partnership with Rider University- Low priority.
- Recommendation 38: Expand the career staffing to provide daytime coverage during holidays and weekends- Under review.





Fire Marshal Division

- The Lawrence Township Fire Marshal's Office consists of a Fire Marshal, two full-time fire inspectors, a housing inspector, and a fire inspector/administrative assistant.
- The Fire Marshal's Office is responsible for enforcing the New Jersey Uniform Fire Code in all businesses within Lawrence Township.
- Businesses are registered locally with Lawrence Township or registered with the State of New Jersey as a Life Hazard Use Inspection (i.e. restaurants, gas stations, malls, large corporations).
- The Fire Marshal's Office also conducts fire safety permit inspections on food trucks, tents, fireworks displays, bonfires, and large gatherings.
- The Lawrence Township Fire Marshal's Office also investigates all fires and explosions that occur within Lawrence Township with the Lawrence Township Police Department and the Mercer County Prosecutors Office.





Fire Marshal Division

	2020	2021	2022	2023
LOCAL INSPECTIONS	1006	946	978	974
LIFE HAZARD INSPECTIONS	473	489	540	520
TOTAL INSPECTIONS	1479	1495	1518	1494
TOTAL REINSPECTIONS	1536	1638	1588	1075
COMPLAINTS	62	69	48	62
PERMIT INSPECTIONS	40	75	150	161
FIRE INVESTIGATIONS	14	16	10	10





Fire Marshal Division

1. Permits		Amount	YTD	Total
Type A		\$ 54.00	119	\$6,426.00
Type B		\$ 214.00	13	\$2,782.00
Type C		\$ 427.00	5	\$2,135.00
Type D		\$ 641.00	17	\$10,897.00
Type E		\$ 1,380.00		\$-
Total Permits			154	\$22,240.00
2. Township Fire Registrations				
Under 500 sq. ft.		\$ 75.00	67	\$5,025.00
501 - 999 sq. ft.		\$ 105.00	89	\$9,345.00
1001 - 4999 sq. ft.		\$ 145.00	453	\$65,685.00
5001 - 9999 sq. ft.		\$ 180.00	90	\$16,200.00
10,000 - 14,999 sq.ft.		\$ 200.00	43	\$8,600.00
15,000 - 19,999 sq. ft.		\$ 285.00	12	\$3,420.00
20,000 - 29,999 sq.ft		\$ 395.00	13	\$5,135.00
Over 30,000 sq. ft.		\$ 620.00	30	\$18,600.00
Total Township Fire Registrations			797	\$132,010.00
3. Fire Lane Summons				
1st Offense		\$ 45.00		\$-
2nd Offense		\$ 50.00	7	\$350.00
3rd Offense		\$ 100.00		\$-
4th Offense		\$ 500.00		\$-
Total Fire Lane Summons			7	\$350.00
Miscellaneous				
Alarm Registrations		\$ 30.00	34	\$1,020.00
Fines & Penalties		\$ -		\$13,625.00
Dedicated Penalties				\$13,625.00

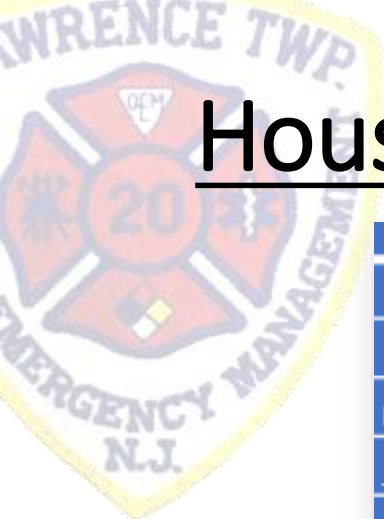




Housing Division

- The Lawrence Township Housing Department inspects all single- and two-family dwellings when the property is being sold or rented and all multiple dwellings including apartment buildings, hotels, and motels annually.
 - E.g. Eaves at Lawrence, Stewards Crossing, Mercer at Lawrence Station, Red Roof
- All residential and rental inspections are conducted in accordance with New Jersey Division of Fire Safety administrative code for smoke/carbon monoxide detectors and fire extinguisher compliance.
- Property transfer inspections are conducted as per Lawrence Township Ordinance and New Jersey Department of Community Affairs administrative code.
- Lawrence Township fire inspectors assist the housing inspector with housing inspections on large multiple dwelling inspections such as Avalon and Mercer at Lawrence Station, 3-4 story senior buildings, and hotels.
- There were 3,380 multiple dwelling units inspected in 2023 and there are 3,481 multiple dwelling units projected to be inspected for 2024.





Housing Division

HOUSING REVENUE REPORT					
January 1, 2023 - December 5, 2023					
MONTH	RESALES	AMOUNT	RENTALS	AMOUNT	MULTIPLE DWELLING
January	23	\$ 1,840.00	9	\$ 675.00	\$ 4,764.00
February	14	\$ 1,120.00	12	\$ 900.00	\$ -
March	25	\$ 2,000.00	12	\$ 900.00	\$ -
April	28	\$ 2,240.00	9	\$ 675.00	\$ 1,813.00
May	41	\$ 3,280.00	12	\$ 900.00	\$ 6,465.00
June	32	\$ 2,560.00	26	\$ 1,950.00	\$ 3,150.00
July	26	\$ 2,080.00	20	\$ 1,500.00	\$ 5,316.00
August	33	\$ 2,640.00	22	\$ 1,650.00	\$ -
September	23	\$ 1,840.00	11	\$ 825.00	\$ 998.00
October	23	\$ 1,840.00	19	\$ 1,425.00	\$ 6,336.00
November	28	\$ 2,240.00	22	\$ 1,650.00	\$ 3,686.00
December	3	\$ 240.00	1	\$ 75.00	\$ 2,400.00
Totals	299	\$ 23,920.00	175	\$ 13,125.00	\$ 34,928.00
Total Revenue for Year 2023		\$ 71, 973.00			



Housing Division

HOUSING REVENUE REPORT					
January 1, 2022 - December 30, 2022					
MONTH	RESALES	AMOUNT	RENTALS	AMOUNT	MULTIPLE DWELLING
January	22	\$ 1,760.00	13	\$ 975.00	\$ 14,664.00
February	41	\$ 3,280.00	6	\$ 450.00	\$ -
March	36	\$ 2,880.00	10	\$ 750.00	\$ 2,823.00
April	45	\$ 3,600.00	9	\$ 675.00	\$ 3,672.00
May	41	\$ 3,280.00	8	\$ 600.00	\$ 3,930.00
June	44	\$ 3,520.00	25	\$ 1,875.00	\$ 6,210.00
July	38	\$ 3,040.00	21	\$ 4,615.00	\$ 3,040.00
August	43	\$ 3,440.00	12	\$ 900.00	\$ 1,053.00
September	36	\$ 2,880.00	11	\$ 825.00	\$ 3,212.00
October	36	\$ 2,880.00	11	\$ 825.00	\$ 4,832.00
November	25	\$ 2,000.00	12	\$ 900.00	\$ 6,693.00
December	26	\$ 2,080.00	9	\$ 975.00	\$ 4,206.00
Totals	433	\$ 34,640.00	147	\$ 14,365.00	\$ 54,335.00
Total Revenue for Year 2022		\$103,340.00			

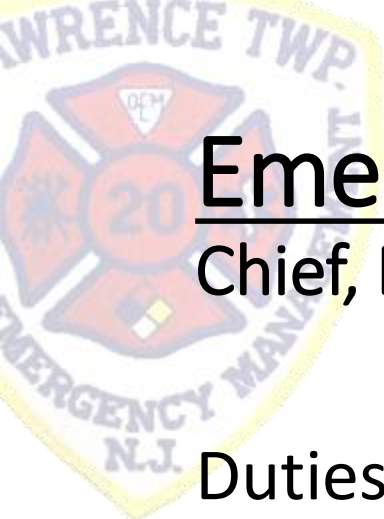


Emergency Management

Chief, Emergency Services

- Under direction of the Township Manager oversees and manages operation of the Lawrence Township Fire Department and EMS Department
- Position Requirements
 - Five (5) years of supervisory experience involving the extinguishing of fires.
 - In accordance with NJAC 5:73-1.6(b), 8 & (d), effective February 17, 2000, applicants for this position must possess a valid Incident Management Level 1 certification issued by the New Jersey Division of Fire Safety, Department of Community Affairs.





Emergency Management

Chief, Emergency Services

Duties include, but are not limited to

- Draft memos and Standard Operating Guidelines (SOGs) to officers to inform, instruct, or direct their activities.
- Ensure all departmental, county, state and federal rules and regulations are followed at fire scenes as well as EMS calls for service.
- Review department training programs to ensure compliance with applicable regulations.
- Respond to fires as determined by need, e.g., as indicated in pre-planning Standard Operating Guidelines (SOGs) or upon request from incident commander.





Emergency Management

Chief, Emergency Services

Duties include, but are not limited to

- Review and approve the final written form of Standard Operating Guidelines (SOGs) and departmental regulations.
- Authorize training courses for department staff.
- Monitor monthly reports of sick time, vacation and overtime to ensure they are within budgetary constraints.
- Recommend major disciplinary actions of uniformed personnel for violations of departmental, county, state, or federal regulations.
- Recommend termination of employees based upon violations of departmental, county, state, or federal regulations.





Emergency Management

Chief, Emergency Services

Duties include, but are not limited to

- Discuss pertinent matters with various union officials to promote harmonious relationship within the Department.
- Refer personal problems of fire and EMS department personnel to proper resources for guidance/treatment when appropriate.
- Review all monthly reports (overtime, apparatus, drills and fuel) and initiate appropriate follow-up when called for.





Emergency Management

Chief, Emergency Services

Duties include, but are not limited to

- Provide information on equipment that requires capital expenditures for budget consideration.
- Ensure that all staff violations of fire department and EMS department rules and regulations are documented.
- Assist business manager and/or municipal fiscal officer in development of the fire department and EMS department budget.
- Provide equipment replacement schedule for budget consideration.
- Approve expenditures for both budgeted and non-budgeted items.





Emergency Management

Chief, Emergency Services

Duties include, but are not limited to

- Approve specifications for new equipment.
- Review bid returns from potential vendors for compliance with specifications and make recommendations.
- Ensure that discrepancies in background checks for prospective new firefighters and emergency medical technicians are investigated.
- Utilize various types of electronic and/or manual recording and information systems.





Emergency Management

Chief, Emergency Services

Knowledge and Abilities


- Knowledge of current technical issues, ideas and technology relating to the fire service and EMS.
- Knowledge of supervisory techniques that support effective individual and team performance in a variety of work situations.
- Knowledge of departmental policy regarding corrective and disciplinary action.
- Knowledge of National Fire Protection Association (NFPA) standards, including Life Safety Code.





Emergency Management

Chief, Emergency Services

- Knowledge of HAZMAT (e.g., hazardous materials and their effects, SOGs relating to HAZMAT, hazardous materials placards, symbols, names, and labels, etc.)
 - Knowledge of Incident Command System (ICS), including current legislation.
 - Knowledge of procedures to establish line item budgets.
 - Knowledge of fire suppression and incident management (e.g., size-up factors, standardized building marking warning signals as adopted by NFPA/IFSTA/Community Affairs, fireground safety, proper sequence of fire attack, sensor cues that indicate the
- 



Emergency Management

Chief, Emergency Services

- Knowledge of effectiveness of a fire attack, SOGs relating to ventilation, types and uses of extinguishing agents, search and rescue, etc.)
- Knowledge of fire behavior and characteristics
- (e.g., fire spread and growth -- radiation, convection and conduction; characteristics of burning material; effects of fire or water on utilities; characteristics of smoke -- color, intensity, volume, odor, etc.)
- Knowledge of building construction
 - (e.g., collapse potential and characteristics, the results of water weight and fire damage on walls, floors, roof, shelving, equipment, merchandise, etc., structure design, construction, and construction materials and their effect on fire behavior, safety considerations dealing with structure design, construction, and construction materials and their effect on fire, fire load, etc.)





Emergency Management

Chief, Emergency Services

- Ability to draw conclusions from a body of facts.
- Ability to be flexible and change one's position, decision or compromise based upon new information.
- Ability to interpret written reports (e.g., New Jersey Uniform Fire Code reports, New Jersey Division of Fire Safety reports, etc.)
- Ability to interview individuals to obtain accurate and complete information.



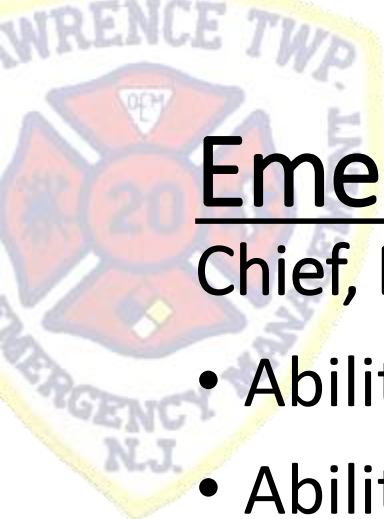


Emergency Management

Chief, Emergency Services

- Ability to document activities, events in writing (e.g., department reports, journal.)
- Ability to evaluate incidents which might lead to discipline or additional training.
- Ability to understand financial information (e.g., statements, reports, contractual agreements.)
- Ability to draft policy and procedure statements.
- Ability to recognize subordinates' performance deficiencies.
- Ability to prioritize activities and assignments.





Emergency Management

Chief, Emergency Services

- Ability to delegate.
- Ability to set administrative goals for department.
- Ability to give constructive criticism in a positive manner.
- Ability to match assignments with abilities of subordinates.
- Ability to resolve disputes among subordinates, and between self and others.



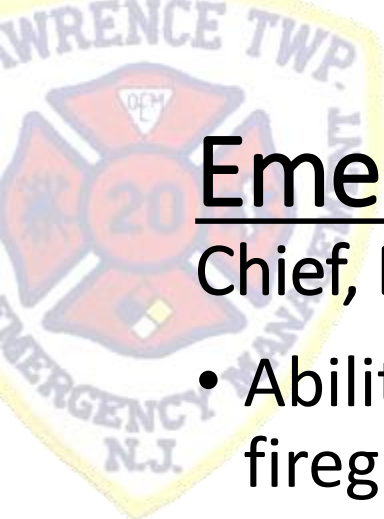


Emergency Management

Chief, Emergency Services

- Ability to set performance goals for subordinates.
- Ability to respond in a sensitive manner to emotionally distraught individuals.
- Ability to give oral orders, instructions and directions clearly and concisely.
- Ability to recognize hazardous or dangerous conditions, actions, or situations.
- Ability to formulate a plan of action in an emergency situation.





Emergency Management

Chief, Emergency Services

- Ability to recognize the significance of the sensory cues on the fireground (e.g., smoke, flames, sounds, odors, etc.).
- Ability to anticipate changing circumstances, conditions and outcomes in an emergency situation.
- Ability to make command decisions quickly.
- Ability to interact with citizens in a respectful manner.
- Ability to construct well-crafted reports, letters, emails, to various entities inside and outside of the township.





Emergency Management

Emergency Management Coordinator

Position Requirements

- Successful completion of the FEMA Professional Development Series (seven independent courses) from the FEMA Emergency Management Institute.
- ICS-100: Introduction to the Incident Command System
- ICS-200: OCS for Single Resources and Initial Action Incidents
- IS-700: National Incident Management System, An Introduction
- IS-800: National Response Framework, An Introduction
- G-191: ICS/EOC Interface
- IS 2200 Basic Emergency Operations Center Functions
- NJOEM Basic Workshop in Emergency Management
- EMMIT Training
- IS 120.c An Introduction to Exercises
- IS 230.e Fundamentals of Emergency Management
- IS 235.c Emergency Planning





Emergency Management

Emergency Management Coordinator

Position Requirements

- IS 240.c Leadership and Influence
- IS 241.c Decision Making and Problem Solving
- IS 242.c Effective Communication
- IS 244.b Developing and Managing Volunteers
- Read NJOEM Directives via <https://nj.gov/njoem/laws-directives/index.shtml>
- Read/Use CPG-101
- High School Diploma
- Create/Manage LEMC
- Two Years of experience
- 24 hours of continuing education every 12 months
- Use ICS and NIMS in EOP/SOP/SOG/ERP





Emergency Management

Emergency Management Coordinator

Duties include but are not limited to:

- Responsible for technical and administrative duties while implementing Emergency Management Programs for the township.
- Develop plans and provide services such as training and management to prepare for potential emergencies at a variety of different types of institutions.
 - These potential emergencies could come in the form of natural disasters, aggression from exterior parties, and technological malfunctions, to mention a few.
- Build partnerships with departments, municipalities, and other types of entities in order to create a plausible plan to handle emergencies that come up in the operation of the township.
- Develop a preparedness plan that will minimize damages and complications in the event of an emergency.
- Utilize organization, management skills, communications skills, and a thorough attention to detail that can help create detailed plans that minimize the frustrations of emergencies caused by natural disasters or other unexpected events.





Emergency Management

Emergency Management Coordinator

Duties include but not limited to:

- Lead response during and after emergencies, all while working closely with public safety officials, elected officials, nonprofit organizations, and government agencies.
- Run training courses and exercises for staff as well as community volunteers and local agencies to ensure an effective and coordinated response.
- Report to EOC or emergency scene as needed.
- Communicate clearly with team members on a consistent basis before, during and after emergency.
- Assist in assessing damages to the community.
- Work in concert with outside agencies such as FEMA and the Red Cross in coordination of additional supplies, information, housing, etc., and disseminate to the community as needed.
- Apply for federal funding for emergency management planning, responses and recovery and report on the use of funds allocated.





Emergency Management

Emergency Management Coordinator

Responsibilities:

- Assess hazards and prepare plans to respond to emergencies and disasters in order to minimize risk to people and property.
- Meet with public safety officials, private companies, and the general public to get recommendations regarding emergency response plans.
- Organize emergency response training programs and exercises for staff, volunteers, and other responders.
- Coordinate the sharing of resources and equipment within the community as well as across communities to assist in responding to an emergency.





Emergency Management

Emergency Management Coordinator

Responsibilities:

- Prepare and analyze damage assessments following disasters or emergencies.
- Review emergency plans of individual organizations, such as medical facilities, to ensure their adequacy.
- Review local emergency operations plans and revise them if necessary.
- Maintain facilities used during emergency operations.
- Identify facilities and personnel resources within the state to achieve rapid effective dispensing of SNS (Strategic National Stockpile.)





Emergency Management

Emergency Management Coordinator

- **Implement the FEMA NIMS (National Information Management System) compliance program, provide training and maintain records of completion for required employees.**
- **Keep a record of staff certifications to be NIMS compliant.**
- **Ensure adherence of outside contractors to the OSHA standards during construction projects.**
- **Correct fall hazards and OSHA violations by installation of permanent ladders and personnel safety devices.**
- **Verify and stock all ambulances so that they are completely ready for the next tour.**





Emergency Management

Emergency Management Coordinator

- **Assemble and maintain a complete inventory or pertinent information about the scope of FEMA by-laws and various groups.**
- **Provide public education in the areas of child passenger safety, public CPR classes and city safety camps.**
- **Maintain training, immunization and certification records.**
- **Develop and exercise EOC and organizational protocols to ensure timeliness and effectiveness of response.**
- **Educate staff about insurance eligibility and copay interpretation.**
- **Ensure that the NIMS/ICS (Incident Command System) are incorporated into all local and regional training, exercises, and response coordination.**



Reimbursement for Established Disasters

1	Grant is Closed	Project Title	Project Type	Size	Eligible Amt	Expended %	Federal Paid Percent	State Paid Percent	CFDA Number	Federal Obligated	Federal Paid	Federal Un-Paid	Expended Approved	Item Link
2	No	333073 - Type I Ambulance	B	L	\$198,713.00	100.00%	100.00%		97.04	\$198,713.00	\$198,713.00	\$0.00	\$198,713.00	https://njemgrants.org/app/#280360
3	No	3951005 - Protective Measures	B	S	\$12,294.88		100.00%		97.04	\$9,221.16	\$9,221.16	\$0.00	\$0.00	https://njemgrants.org/app/#73602
4	No	3951008 - Public Buildings	E	S	\$11,900.00		100.00%		97.04	\$8,925.00	\$8,925.00	\$0.00	\$0.00	https://njemgrants.org/app/#73604
5	No	3951001 - Debris Removal	A	S	\$13,450.00		100.00%		97.04	\$10,087.50	\$10,087.50	\$0.00	\$0.00	https://njemgrants.org/app/#73606
6	No	3951002 - Debris Removal	A	S	\$32,611.73		100.00%		97.04	\$24,458.80	\$24,458.80	\$0.00	\$0.00	https://njemgrants.org/app/#73608
7	No	3951003 - Debris Removal	A	S	\$44,506.40		100.00%		97.04	\$33,379.80	\$33,379.80	\$0.00	\$0.00	https://njemgrants.org/app/#73610
8	No	3951009 - Protective Measures	B	S	\$3,397.64		100.00%		97.04	\$2,548.23	\$2,548.23	\$0.00	\$0.00	https://njemgrants.org/app/#73612
9	No	3951004 - Protective Measures	B	S	\$49,917.85		100.00%		97.04	\$37,438.39	\$37,438.39	\$0.00	\$0.00	https://njemgrants.org/app/#73614
10	No	3951006 - Roads and Bridges	C	S	\$11,267.39		100.00%		97.04	\$8,450.54	\$8,450.54	\$0.00	\$0.00	https://njemgrants.org/app/#73616
11	No	3951007 - Public Buildings	E	S	\$25,000.00		100.00%		97.04	\$18,750.00	\$18,750.00	\$0.00	\$0.00	https://njemgrants.org/app/#73618
12	No	3951002 - Emergency Protective Mea	B	L	\$127,707.31	100.00%	100.00%		97.04	\$114,936.57	\$114,936.57	\$0.00	\$127,707.31	https://njemgrants.org/app/#8504
13	No	3951001 - Vegetative Debris Remova	A	L	\$476,793.43	100.00%	98.05%		97.04	\$429,114.09	\$420,781.63	\$8,332.46	\$476,793.43	https://njemgrants.org/app/#9812
14	No	3951005 - Lawrence Township Build	E	S	\$4,182.74		100.00%		97.04	\$3,764.47	\$3,764.47	\$0.00	\$0.00	https://njemgrants.org/app/#10969
15	No	660629 - APP Cert. Lawrence Townsh	B	S	\$58,113.68		100.00%		97.04	\$52,302.31	\$52,302.31	\$0.00	\$0.00	https://njemgrants.org/app/#292058
16	No	553557 - Lawrence Township - Debris	A	S	\$4,982.36		100.00%		97.04	\$4,484.12	\$4,484.12	\$0.00	\$0.00	https://njemgrants.org/app/#295726
17	No	553562 - APP Cert. Lawrence Townsh	E	S	\$0.00				97.04	\$0.00	\$0.00	\$0.00	\$0.00	https://njemgrants.org/app/#295734
18	No	661501 - App Cert. Quaker Road Was	C	S	\$20,077.27		100.00%		97.04	\$18,069.54	\$18,069.54	\$0.00	\$0.00	https://njemgrants.org/app/#298300
19	No	665958 - APP CERT. Lawrence Twnsh	E	S	\$0.00				97.04	\$0.00	\$0.00	\$0.00	\$0.00	https://njemgrants.org/app/#300913
20	No	715970 - Lawrence, Township of- Est	Z	L	\$4,158.67	0.00%	0.00%		97.04	\$4,158.67	\$0.00	\$4,158.67	\$0.00	https://njemgrants.org/app/#314389
21	Yes	LT01A - LT01A	A	S	\$18,318.27		100.00%		97.04	\$13,738.70	\$13,738.70	\$0.00	\$0.00	https://njemgrants.org/app/#67163
22	Yes	LT01B - LT01B	B	S	\$2,682.96		100.00%		97.04	\$2,012.22	\$2,012.22	\$0.00	\$0.00	https://njemgrants.org/app/#67165
23	Yes	LT01D - LT01D	D	L	\$376,061.80	0.00%	100.00%		97.04	\$282,046.35	\$282,046.35	\$0.00	\$0.00	https://njemgrants.org/app/#67167
24	Yes	LT01B2 - LT01B2	B	S	\$1,082.45		100.00%		97.04	\$811.84	\$811.84	\$0.00	\$0.00	https://njemgrants.org/app/#67170
25	Yes	LAWR007 - LAWR007	B	L	\$72,838.57	0.00%	100.00%		97.04	\$54,628.93	\$54,628.93	\$0.00	\$0.00	https://njemgrants.org/app/#76493
26	Yes	48 Hrs - Snow Removal for Lawrence	B	L	\$149,636.94	100.00%	99.99%		97.04	\$112,227.71	\$112,227.70	\$0.01	\$149,636.94	https://njemgrants.org/app/#172901
27														
28				Total	\$1,719,695.34				Total:	\$1,444,267.94	\$1,431,776.80			



Budget and Expenses

<u>OSHA</u>	
SCBA MASKS	\$7,100.00
SCBA REPAIRS	\$9,200.00
PUMP/HOSE/LADDER/NOZZLE TESTING	\$14,000.00
COMPRESSOR BREATHING AIR TESTING	\$6,200.00
AERIAL TESTING	\$3,000.00
FIRE GLOVES AND HOODS	\$1,800.00
HYDRO TESTING OF CYLINDERS	\$3,500.00
FIRE HELMETS	\$8,000.00
FIT TEST MACHINE	\$1,000.00
FM OFFICE GENERAL SUPPLIES AND DECON	\$3,600.00
	\$57,400.00



Budget and Expenses

FIRE SERVICES

REPLACEMENT PPE CAPITAL)	\$105,000.00
REPLACEMENT SCBA (CAPITAL)	\$118,000.00
REPLACEMENT PORTABLE RADIOS (CAPITAL)	\$73,000.00
APPARATUS REPLACEMENT (CAPITAL)	\$300,000.00
VIP	\$40,000.00
	\$636,000.00

Emergency Management

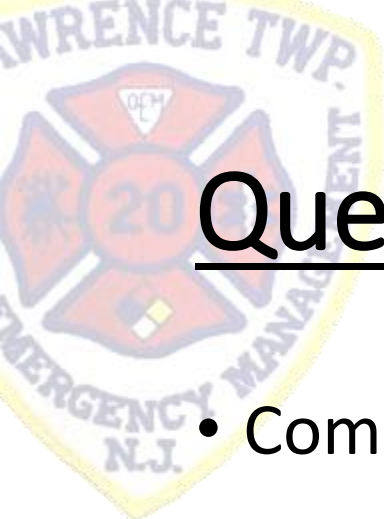
RADIO INSTALL/PURCHASE/MAINTENANCE	\$6,000.00
TRAINING AIDS	\$500.00
OFFICE SUPPLIES	\$2,500.00
OTHER EXPENSES	\$1,000.00
	\$10,000.00

EMERGENCY MEDICAL SERVICES

TRAINING PROGRAMS/AIDS	\$6,000.00
CONTRACTUAL SERVICES/TESTING	\$3,000.00
PUBLICATIONS	\$500.00
PERISHABLE SUPPLIES	\$33,500.00
	\$43,000.00

Budget and Expenses

<u>FIRE INSPECTION</u>	
EQUIPMENT REPAIR/MAINTENANCE	\$310.00
MEMBERSHIPS	\$200.00
PRINTING AND BINDING	\$1,000.00
RADIO INSTALL/MAINTENANCE	\$120.00
TRAINING PROGRAMS/AIDS	\$650.00
CONTRACTUAL SERVICES	\$6,170.00
PUBLICATIONS	\$500.00
EQUIPMENT /MACHINERY PARTS	\$2,000.00
OFFICE SUPPLIES	\$900.00
UNIFORMS	\$850.00
MISC SUPPLIES AND MATERIALS	\$1,300.00
KEY SECURE KNOX BOXES	\$11,500.00
1 YEAR KNOX CONNECT	\$1,300.00
PPE	\$5,300.00
	\$32,100.00
<u>HOUSING</u>	
MEDICAL SERVICES/OFFICE SUPPLIES	\$1,600.00



Questions

- Comments or questions from the group?

